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Deputy Director For Requirements and Evaluation
Intelligence Community Staff
Washington, D.C. 20505

DCI/ICS 7203-87
13 November 1987

Dr. Roy Godson, Coordinator
Consortium for the Study of Intelligence
Suite 601
1730 Rhode Island Avenue, NW
Washington, DC 20036

Dear Roy,

It was nice to hear from you again; thank you for your letter of 6 November.

I appreciate the invitation; I plan to attend. My goal is to be there for both days, but at the absolute minimum I want to attend the session on Friday, 4 December on collection.

In addition to your agenda, I consider it vital that any such endeavor address the issue of interaction of intelligence and policymakers. As valuable as the study of intelligence as a profession can be, the context of our work must not be missed or taken for granted. If we lose sight of our most fundamental purpose, all the perfection we can create in our own world can be wasted.

I look forward to seeing you on the 4th.

Sincerely,



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P-310-1R

Consortium for the Study of Intelligence

SUITE 601, 1730 RHODE ISLAND AVENUE, N.W., WASHINGTON, D.C. 20036

(202) 429-0129

MEMBERS (partial listing)

Dr. Richard Betts
Brookings Institution

Dr. Richard E. Bissell
Executive Editor
Washington Quarterly

Dr. Adda B. Bozeman
Professor Emeritus
Sarah Lawrence College

Dr. Ray S. Cline
Senior Advisor
Center for Strategic and
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Georgetown University

Dr. Stephen P. Gilbert
Professor of Government,
and Director, National
Security Studies Program,
Georgetown University

Dr. Samuel P. Huntington
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Harvard University

Professor Myres McDougal
Yale University Law School

Professor John Norton Moore
University of Virginia
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American Enterprise Institute

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Professor of
International Politics,
Fletcher School of
Law and Diplomacy

Dr. Richard E. Pipes
Professor of History,
Harvard University

Dr. Paul Seabury
Professor of
Political Science,
University of California,
Berkeley

Dr. Richard F. Staar
Senior Fellow
Hoover Institution on
War, Revolution and Peace

Dr. Allen Weinstein
Professor of History,
Boston University

Dr. James Q. Wilson
Professor of Government,
Harvard University

Dr. Roy Godson
Associate Professor
of Government,
Georgetown University
(Coordinator)

November 6, 1987

[redacted]
Intelligence Community Staff

[redacted]
Washington, DC 20505

Dear [redacted]

I am writing to invite you to participate in our colloquium on "Intelligence Requirements for the 1990's." This program will build on the Consortium's meeting last April on "Threats and Opportunities Facing the US in the 1990's." The purpose of the upcoming colloquium will be to explore how the US can go about obtaining and using the intelligence necessary to meet the anticipated challenges of the next decade.

The Colloquium will be held at the International Club in Washington, DC, on December 4-5, 1987.

We have asked specialists in a variety of fields to present papers attempting to anticipate the collection, analytical, covert action and counterintelligence requirements the US will need for the remainder of the 20th Century. In discussing each element of intelligence, three areas will be examined: (i) the kinds of intelligence missions or products the US should seek in the next decade; (ii) the procedures, resources, personnel, etc. necessary to accomplish these objectives; and (iii) the bureaucratic or organizational structure that would enable the US to accomplish these missions. For your information, we have attached a preliminary program.

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November 6, 1987

Participating in this program will be current and former intelligence practitioners, academics, and specialists from Congress and the media. The papers will be distributed to participants in advance. At the colloquium, the paperwriters will summarize their conclusions, and discussants, who have different perspectives, will critique the papers. The floor will then be open to general discussion. To stimulate a frank exchange of views, remarks made during the discussion period are not for attribution, except with permission of the speaker.

I very much hope that you will be able to participate in all or part of this program. Please return the attached sheet indicating which sessions you plan to attend as soon as possible. Many thanks.

Sincerely


Roy Godson

Enclosures:
Preliminary Program
Sessions Response Form

**CONSORTIUM FOR THE STUDY OF INTELLIGENCE
INTELLIGENCE REQUIREMENTS FOR THE 1990'S**

Proposed Program

**December 4-5, 1987
The International Club
Washington, D.C.**

Friday, December 4, 1987

**9:00 - 9:30 am SUMMARY OF SPRING 1987 COLLOQUIUM:
Global Threats and Opportunities Facing
the US in the 1990's**

9:30 - 12:30 pm COLLECTION

Paperwriters:

**Dr. Robert Butterworth
Deputy Executive Director
President's Foreign Intelligence
Advisory Board**

**Mr. Raymond Hemann
Director of Threat Analysis
Strategic Defense Center
Rockwell International**

**Dr. Norris Keeler
Office of the Director, 1978-1980
Lawrence Livermore Laboratory**

Discussants:

To Be Announced

12:30 - 2:00 pm Lunch

2:00 - 5:00 pm ANALYSIS

Paperwriters:

**Dr. Eliot Cohen
Senior Research Fellow
US Naval War College**

**Dr. Paul Seabury
Professor of Political Science,
University of California--Berkeley**

Discussants:

To Be Announced

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Saturday, December 5, 1987

9:00 - 12:00 am

COUNTERINTELLIGENCE

Paperwriters:

[Redacted]

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Former Senior CIA Officials

Mr. Merrill Kelly
Staff Consultant, Senate Select
Committee on Intelligence;
Former Senior DoD Counterintelligence
Official

Discussants:
To Be Announced

12:00 - 1:30 pm

Lunch

1:30 - 4:30 pm

COVERT ACTION

Paperwriters:

Dr. Richard Shultz
Professor of International Politics
Fletcher School of Law and Diplomacy

[Redacted]

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Former Senior CIA Official

Discussants:
To Be Announced

5:00 pm

Adjournment

**CONSORTIUM FOR THE STUDY OF INTELLIGENCE
INTELLIGENCE REQUIREMENTS FOR THE 1990'S**

**December 4-5, 1987
International Club
Washington, DC**

Name: _____

Daytime

Address: _____

Telephone () _____

I will attend the following sessions (please check):

_____ **Friday morning (Collection)**

_____ **Friday afternoon (Analysis)**

_____ **Saturday morning (Counterintelligence)**

_____ **Saturday afternoon (Covert Action)**

Return to: **Consortium for the Study of Intelligence
1730 Rhode Island, NW, Suite 601
Washington, DC 20036**

PLEASE RESPOND AS SOON AS POSSIBLE

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Boston University

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Professor of Government,
Harvard University

Dr. Roy Godson
Associate Professor
of Government,
Georgetown University
(Coordinator)

October 20, 1987

Honorable Robert Gates
Deputy Director of
Central Intelligence
Washington, DC 20505

Dear Bob,

I am writing to ask you to serve as a discussant at our forthcoming colloquium on "Intelligence Requirements for the 1990's." This program will seek to explore how the US can go about obtaining and using the intelligence necessary to meet the anticipated challenges of the next decade. For your information, I have enclosed the proposed agenda for this meeting.

We would like you to comment on US analytical requirements for the 1990's. We have asked two paperwriters to address the following subjects: (i) the kinds of analytical products the US should seek in the next decade; (ii) the kinds of procedures, resources, people, etc. necessary to accomplish these objectives; and (iii) the bureaucratic or organizational structure that would enable us to accomplish these missions.

We should welcome your views on any or all of these subjects, and/or your comments on the papers, presented by Paul Seabury (former PFIAB member) and Elliot Cohen (DoD and PFIAB consultant). We would like you to speak for fifteen to forty-five minutes, and of course would understand if you could not stay for the entire session and had to leave after your remarks.

The Colloquium will be held at the International Club December 4 and 5, 1987. The panel we would like you to participate on is scheduled for Friday, December 4. To accommodate your schedule we can either hold it in the morning or afternoon.

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Hon. Robert Gates
October 20, 1987
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Please let me know as soon as possible if you will be able to join us. In the meantime if you have any questions or require any additional information, give me a call. All the best.

Sincerely,

A handwritten signature in dark ink, appearing to read "Roy", written over the printed name.

Roy Godson

Enclosures

**CONSORTIUM FOR THE STUDY OF INTELLIGENCE
INTELLIGENCE REQUIREMENTS FOR THE 1990'S**

Proposed Program

**December 4-5, 1987
The International Club
Washington, D.C.**

Friday, December 4, 1987

**9:00 - 9:30 am SUMMARY OF SPRING 1987 COLLOQUIUM:
Global Threats and Opportunities Facing
the US in the 1990's**

9:30 - 12:30 pm US COLLECTION Requirements

Paperwriters:

**Dr. Robert Butterworth
Deputy Executive Director
President's Foreign Intelligence
Advisory Board**

**Mr. Raymond Hemann
Director of Threat Analysis
Strategic Defense Center
Rockwell International**

**Dr. Norris Keeler
Former Office of the Director
Lawrence Livermore Laboratory**

Proposed Discussants:

**Gen. William Odom
Director
National Security Agency**

**Hon. Fred Ikle
Under Secretary of Defense**

12:30 - 2:00 pm Lunch

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2:00 - 5:00 pm

US ANALYTICAL Requirements

Paperwriters:

Dr. Elliott Cohen
Senior Research Fellow
US Naval War College

Dr. Paul Seabury
Professor of Political Science,
University of California--Berkeley

Proposed Discussants:

Hon. Robert Gates
Deputy Director of Central Intelligence

Mr. Andrew Marshall
Director of Net Assessments
Office of the Secretary of Defense


Saturday, December 5, 1987

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9:00 - 12:00 am

US COUNTERINTELLIGENCE Requirements

Paperwriters:


Former Senior CIA Officials

STAT

Mr. Merrill Kelly
Staff Consultant, Senate Select
Committee on Intelligence;
Former Senior DOD Counterintelligence
Official

Proposed Discussants:

Mr. Kenneth deGraffenreid
Office of the Secretary of Defense;
Former Senior Director of Intelligence
Programs, National Security Council

Mr. James Geer
Assistant Director
Federal Bureau of Investigation

12:00 - 1:30 pm

Lunch


-3-

1:30 - 4:30 pm

US COVERT ACTION Requirements

Paperwriters:

Hon. William Colby
Former Director of Central Intelligence
and


Former Senior CIA Official

STAT

Dr. Richard Shultz
Professor of International Politics
Fletcher School of Law and Diplomacy

Proposed Discussants:

Dr. Adda Bozeman
Professor Emeritus
Sarah Lawrence College

Admiral Pierre Lacoste

5:00 pm

Adjournment